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## ***Strategic Direction for 2010***

# ***REGULATORY DEVELOPMENT***

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**Information System Audit and Control Association**

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Trajkovski & Partners **experts'** competence is proved with worldwide known professional certificates in the IT area – design, implementation and managing of Information systems. Specific certificates T&P consultants own are:

- CISA – Certified Information Systems Auditor**
- CISM – Certified Information Security Manager**
- CGEIT – Certified Governance of Enterprise IT**

## Document History

### Document control

Only the computer version is controlled version. All printed versions are uncontrolled versions.

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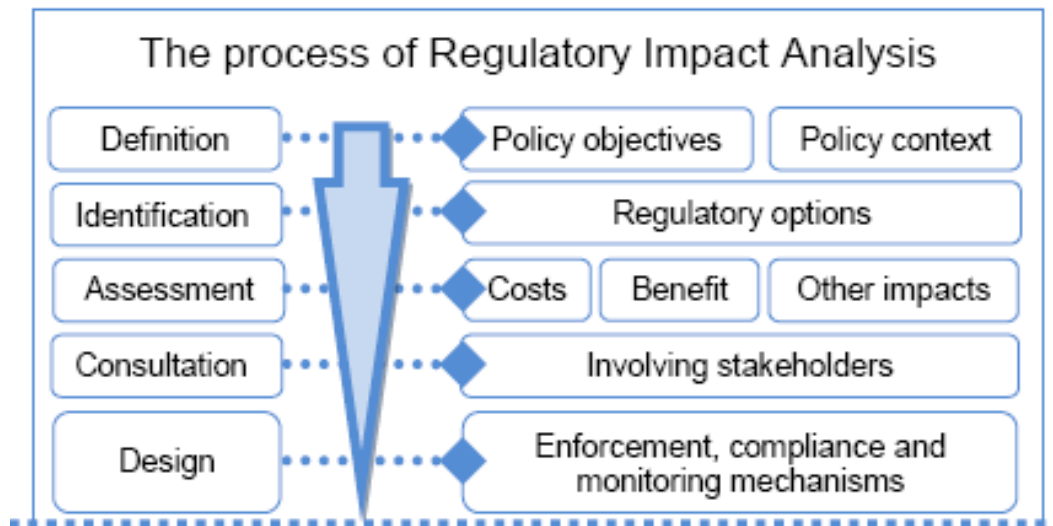
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## 1. Overview of Strategic Direction

Regulatory Impact Analysis is a tool used for the structured exploration of different options to address particular policy issues. It is used where one or more of these options is new regulation or a regulatory change and facilitates the active consideration of alternatives to regulation or lighter forms of regulation. The introduction of a RIA system requires that responsibilities for regulatory development be carefully allocated and ministries engage with the new system.



The process of producing a RIA should be iterative and open to input from public consultation. Commonly it has a simple composition when first set up, and is progressively enriched and adapted as experience is accumulated through the consultation and partial completion of other RIAs.

To become effective, a RIA system should be integrated into the policy process so that the reasoning and the discussion regarding the regulation is supported by empirical information that assists the policy makers in making a decision. Evidence-based decisions increase the likelihood that the proposed regulatory response will achieve policy objectives in the most efficient manner without the imposition of unnecessary or unintended economic costs.

## 2. T&P's view and approach

In the past several years, T&P has been involved in setting the stage for regulatory development in Macedonia. Thru the development of the legal basis for RIA, as well as the specific Methodology for Regulatory Impact assessment and the Manual for RIA for the civil servants, we have gained focused experience and know-how based on best practices from EU and OECD. Under this strategic objective we will work with public institutions and various stakeholders such as chambers of commerce and NGOs, in the process of regulatory development through organizational development; coaching during the process of Regulatory Impact Assessment (RIA), consultations and establishment of dialog; and support for providing white, blue and green paper.

Based on that experience, we foresee the following initiatives for support of the various stakeholders in the regulatory development process:

### **For public institutions:**

- Assistance in the process of creation of high-quality laws and by-laws.
- Assistance in the analysis regarding expected impacts of the proposed regulation
- Assistance in setting environment for successful implementation of the process of consultations with stakeholders

**For business sector:**

- Helping the chambers of commerce to become actively involved in the process of regulatory development through consultations process.
- Improvement of the dialog process between public and private sector in the process of development of laws and by-laws.
- One very important part of the communication between these two sectors is presenting facts and ideas for improvement through blue, green and white paper. Usage of these techniques is known worldwide and has shown transparency in the process of expressing opinions in different topics.

### 3. Our competences and references

Trajkovski & Partners expertise in the area is based on the long years of experience from different projects. Last couple of years T&P was engaged by GOFRE Project (Building administrative capacities for EU integration) for realization of two projects regarding establishment of the process of RIA in RM.

The first project was development of the legal regulation of impact assessment that covered:

- Comparative analysis of RIA in EU new member states
- Rules for procedures for work of the Government regarding RIA with obligatory forms and guidance for use
- Methodology for Regulatory Impact Assessment
- Manual for RIA for civil servants
- Workshop on RIA for key staff in ministries to be involved in RIA

The second project was deployment of regulatory impact assessment that covered:

- Revised Manual for RIA for civil servants
- Revised Rules for procedures for work of Government regarding RIA
- Pilot project 1: Plan for RIA for Law on court taxes
- Pilot project 2: Plan for RIA, analysis of costs and Initial RIA for Law on waste from packaging.
- Workshop on RIA and the role of business sector in the process
- Presentations on RIA and the process for RIA in all ministries individually

In 2008 T&P consultants were engaged on UNDP project for conducting Desk Review of existing legislation and relevant planning documents concerning Crisis Management System. The objective of the assignment was to conduct an in-depth systematic analysis/review of the existing legislation concerning crisis management and of respective institutional framework of the crisis management system in the country. The focus of the assessment was on the specific competencies, roles, responsibilities and lines of communication and command among each stakeholders participating in the system, in order to identify gaps and "blank spots" and needs for efficient crisis management system.

T&P consultants are all CMC certified, which provides professional approach in every assignment.

### 4. Future initiatives and planned projects

Trajkovski & Partners has identified few initiatives regarding potential project concerning regulatory development:

- ❖ Offering framework agreements to all ministries for supporting the regulatory development process
- ❖ Development of appropriate environment for conducting consultations with all stakeholders during development of the new legislative (Consultations Manual)
- ❖ Offering coaching to the chambers of commerce for the process of involving in the process of developing new law and consultations
- ❖ Promotion of the technique of white paper, blue paper and green paper

## 5. Sponsor of the strategic direction

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**Short bio:** I was involved as an expert in various projects concerning regulatory analysis and development of new regulation. I was directly involved in development of legal regulation in Macedonia regarding RIA, I was one of the local consultants engaged in the RIA pilot projects and one of the key experts in the project for desk review of the existing legislation concerning Crisis Management System. I have the needed expertise for this area and I'm aware of the latest requirements regarding the process of regulation development. Important advantage regarding this strategic direction is that I have contacted with RIA teams in the ministries during the previous projects and conducted informative RIA presentations in all ministries.